Pre-Readings for 2019 ADC Directing Staff

National Security Policy and Strategy

Royal College of Defence Studies, Getting Strategy Right Enough (2017)

Harry S. Yarger, Strategy and the National Security Professional: Strategic Thinking and Strategy Formulation in the 21st Century (2008).

Thomas Mahnken and Joseph Maiolo, eds, *Strategic Studies: A Reader* (second edition 2011). John Lewis Gaddis, *On Grand Strategy*, (2018)

Colin S. Gray, The Future of Strategy, (2015)

Steven Jermy, Strategy for Action: Using Force Wisely in the 21st Century (2011)

Kenneth Payne, Strategy, Evolution and War: From Apes to AI, (2018)

Richard Rumelt, Good Strategy, Bad Strategy: The Difference and Why it Matters, (2011)

Command, Leadership and Ethics

Christopher Kolenda, ed, Leadership: The Warrior's Art (2001)

Admiral James Stavridis and R, Manning, The Leader's Bookshelf (2017)

Reed Robert Bonadonna, Soldiers and Civilization: How the Profession of Arms Thought and Fought the Modern World into Existence (2017)

Charles Style, David Ellery and Nicholas Beale, *In Business and Battle: Strategic Leadership in the Civilian and Military Spheres* (2012)

Helen Frowe, The Ethics of War and Peace: An Introduction (second edition, 2011)

Robert Emmet Meagher, Killing from the Inside: Moral Injury and Just War (2014)

Joint Warfighting

Roger Beaumont, Joint Military Operations: A Short History (1993)

Stephen Biddle, Military Power: Explaining Victory and Defeat in Modern Battle (2006)

Milan Vego, Joint Operational Warfare (2007)

Jan Angstrom and J. J. Widen, Contemporary Military Theory: The Dynamics of War (2015)

John Andreas Olsen and Martin van Creveld, eds, *The Evolution of Operational Art: From Napoleon to the Present* (2011)

Technology and Capability

Jeremy Black, War and Technology (2013)

Wayne E. Lee, Waging War: Conflict, Culture and Innovation in World History (2015)

Braden R. Allenby, *The Rightful Place of Science: Future Conflict and Emerging Technologies* (2016)

Syndicate Directors: Readings for PME Facilitation

Colin S. Gray, Schools for Strategy: Teaching Strategy for 21st Century Conflict (SSI, 2009)

Patrick M. Cronin, 'A Strategic Education: The Ends and Means of the Intellectual Battlespace', *Marine Corps Gazette*, (June 2010)

COL William F. Mullen III, 'The Officer PME Continuum', *Marine Corps Gazette* (June 2012)

Jim Barrett, 'Scholars and Soldiers: Some Reflections on Military Academe', Canadian Military Journal, (Spring 2018)

COL John C. Valledor, *Strategy Education Across the Military Education Enterprise* (SSI, May 2015)

COL Charles D. Allen, *Creative Thinking for Individuals and Teams*, US Army War College (2009)

COL Charles D. Allen and COL Stephen J. Gerras, 'Developing Creative and Critical Thinkers', *Military Review* (Nov-Dec, 2009)

COL Stephen Gerras, Thinking Critically about Critical Thinking: A Fundamental Guide for Strategic Leaders (2008)

MAJ Norman A. Patnode, 'The Socratic Method: Leveraging Questions to Increase Performance', *PM* (Nov-Dec 2002)

Dudi Alon, 'Processes of Military Decision Making', *Military and Strategic Affairs*, September 2013