

**Contracting**

1. How to Improve DoD-Industry Collaboration. Discusses issues associated with contractor engagement to support acquisition and makes recommendations to improve deliverables.  
[https://www.dau.mil/library/defense-atl/\\_layouts/15/WopiFrame.aspx?sourcedoc=/library/defense-atl/DATLFiles/July-August\\_2017/Ogden.pdf](https://www.dau.mil/library/defense-atl/_layouts/15/WopiFrame.aspx?sourcedoc=/library/defense-atl/DATLFiles/July-August_2017/Ogden.pdf)
2. Supplier Relationship Management: Models, Consideration and Implications for DOD. Discusses approaches and provides options for strategic relationship management.  
<https://apps.dtic.mil/dtic/tr/fulltext/u2/a422054.pdf>
3. Supporting the Next Fight: Sustainment Tool Belt Includes Contractors. Discusses how the US has come to rely on operational contract support and provides recommendations to improve delivery of future support.  
<https://www.ausa.org/articles/supporting-next-fight-sustainment-tool-belt-includes-contractors>
4. The Private Sector Does it Better? Neo-Liberalism, Contractors and the Australian Department of Defence. Discusses the evolution of contracts and contractors supporting the ADF over time and make recommendations to ensure continued effective contract support into the future.  
<https://www.regionalsecurity.org.au/resources/Documents/Jon%20Cottam.pdf>

**Logistics Futures**

5. Joint Concept for Integrated Campaigning. Provides an insight into the potential US approach to address contemporary challenges including Joint and Inter-organisational challenges.  
[https://www.jcs.mil/Portals/36/Documents/Doctrine/concepts/joint\\_concept\\_integrated\\_campaign.pdf](https://www.jcs.mil/Portals/36/Documents/Doctrine/concepts/joint_concept_integrated_campaign.pdf)
6. Scenario Planning to Inform Australia's National Inquiry into Freight and Supply Chain Priorities. A Deakin University Study that presents four possible future scenarios (2037 environments) to provide a basis to consider future logistic challenges.  
[https://infrastructure.gov.au/transport/freight/freight-supply-chain-priorities/research-papers/files/Scenario\\_planning\\_report.pdf](https://infrastructure.gov.au/transport/freight/freight-supply-chain-priorities/research-papers/files/Scenario_planning_report.pdf)
7. The Race for AI. Describes the application of a number of warfighting artificial intelligence developments, with specific focus on the race between China, Russia and US. Makes limited specific reference to logistics.  
<https://www.defenseone.com/assets/race-ai/portal/>

**Cyber Security and Supply Chain Improvements**

8. KPMG Digital Supply Chain – the hype and the risks. Provides an insight into digital supply chain developments with a focus on cyber risk.  
<https://assets.kpmg/content/dam/kpmg/au/pdf/2018/digital-supply-chain-hype-and-risks.pdf>
9. Blockchain in Aerospace and Defence. Provides an overview of blockchain and describes a potential approach to validate and introduce to defence processes.  
[https://www.accenture.com/t00010101T000000Z\\_w\\_au-en/acnmedia/PDF-84/Accenture-Blockchain-For-Aerospace-Defence-PoV.pdf#zoom=50](https://www.accenture.com/t00010101T000000Z_w_au-en/acnmedia/PDF-84/Accenture-Blockchain-For-Aerospace-Defence-PoV.pdf#zoom=50)
10. Cyber-security risks in the supply chain. Provides insight into the methods cyber criminals are using to target and attack supply chains.  
[https://www.ncsc.gov.uk/content/files/protected\\_files/guidance\\_files/Cyber-security-risks-in-the-supply-chain.pdf](https://www.ncsc.gov.uk/content/files/protected_files/guidance_files/Cyber-security-risks-in-the-supply-chain.pdf)
11. Deliver Uncompromised. Review of current network and supply chain threats, providing courses of action to counter asymmetric threats.  
<https://www.mitre.org/sites/default/files/publications/pr-18-2417-deliver-uncompromised-MITRE-study-8AUG2018.pdf>
12. Robust and Resilient Logistics Operations in a Degraded Information Environment. Considers methods to improve continuity of logistics when data has been corrupted.  
[https://www.rand.org/pubs/research\\_reports/RR2015.html](https://www.rand.org/pubs/research_reports/RR2015.html)

**Lessons from the Middle East**

13. Lexington Institute: Logistics Lessons from Afghanistan and Iraq. Provides six broad logistics lessons from Afghanistan and Iraq.

<https://www.lexingtoninstitute.org/logistics-lessons-from-afghanistan-and-iraq/>

14. Small Wars Journal: The Coalition, Scarcity and the Afghan Army Logistics System. Discusses challenges in delivering a functioning logistics system to the Afghan military.

<http://smallwarsjournal.com/jrnl/art/the-coalition-scarcity-and-the-afghan-army-logistics-system>

#### **Other**

15. Gen McDew Testimony to the US Armed Service Committee 10 Apr 18. Provides insight into the challenges faced by the United States Transportation Command in the immediate future; there are many similar challenges in the delivery of Australia's strategic military logistics.

[https://www.armed-services.senate.gov/imo/media/doc/McDew\\_04-10-18.pdf](https://www.armed-services.senate.gov/imo/media/doc/McDew_04-10-18.pdf)